

Action Step Matrix

Appendix A

| # | Chapter | Page | Subsection | Action Step |
|----|----------------------------|------|----------------------------|--|
| 1 | Flooding | 20 | General | Implement a comprehensive stormwater study. |
| 2 | Flooding | 20 | General | Coordinate with regional partners. |
| 3 | Flooding | 20 | General | Implement recommendations recommended by study. |
| 4 | Open Space and Green Space | 22 | Linking to Nature | Create a series of trails to link neighborhoods to nature at Hondo Creek. |
| 5 | Open Space and Green Space | 22 | Linking to Nature | Restore the center median to Alamo Heights Boulevard. |
| 6 | Open Space and Green Space | 22 | Olmos Creek Restoration | Restore Olmos Creek and the surrounding urban forest. |
| 7 | Open Space and Green Space | 23 | Trails for Everyone | Improve the Jack Judson Nature Trails and facilities. |
| 8 | Open Space and Green Space | 23 | Trails for Everyone | Create new trails that connect to the work of the Headwater Conservancy and the Bishop Jones Center creek restoration. |
| 9 | Open Space and Green Space | 23 | Trails for Everyone | Build new multi-use hike and bike trails to link with the San Antonio system. |
| 10 | Open Space and Green Space | 23 | Trails for Everyone | Consider the establishment of a non-profit foundation. |
| 11 | Open Space and Green Space | 25 | Pocket Parks | Build walking and dog parks. |
| 12 | Open Space and Green Space | 25 | Pocket Parks | Develop a green space within 5 minutes of every house, such as pocket parks and playgrounds. |
| 13 | Open Space and Green Space | 26 | Acquisition of Green Space | Acquire leased land from the City of San Antonio. |
| 14 | Open Space and Green Space | 26 | Acquisition of Green Space | Acquire Olmos Basin Park from the City of San Antonio. |
| 15 | Transportation | 27 | Walkability | Create neighborhood links to destinations that would encourage walking. |
| 16 | Transportation | 27 | Walkability | Prioritize sidewalks that connect neighborhoods to the commercial corridor. |
| 17 | Transportation | 28 | Design of Sidewalks | Develop a long term strategy for constructing new sidewalks and completing established patterns. |

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| 18 | Transportation | 28 | Design of Sidewalks | Incentivize neighborhoods and property owners to build sidewalks or complete patterns. |
| 19 | Transportation | 33 | Hard Rail Streetcar | Participate with public and private partners in the development of a street car system. |
| 20 | Transportation | 34 | Rubber Tire Circulator | Participate with public and private partners in the development of a street car system. |
| 21 | Preservation | 36 | Rainwater Harvesting | Consider a rebate program for the installation of rain barrels as an incentive to residents to harvest water. |
| 22 | Preservation | 37 | Alternative Energy | Encourage residents to participate in the CPS Windtricity program at a level of their choice. |
| 23 | Preservation | 37 | Alternative Energy | Reduce permit cost for the installation of solar panels. |
| 24 | Preservation | 37 | Alternative Energy | Establish design guidelines for the installation of solar panels to minimize visibility. |
| 25 | Preservation | 37 | Recycling | Boost current curbside recycling program through an awards/recognition campaign. |
| 26 | Preservation | 37 | Recycling | Reduce permit cost as an incentive to use recycled building materials. |
| 27 | Preservation | 38 | Community Gardens | Dedicate vacant areas/lots for community gardens. |
| 28 | Preservation | 38 | Community Gardens | Assist and encourage residents to create community gardens through information and education. |
| 29 | Preservation | 38 | Green Building Standards | Create and adopt green building standards for commercial and residential projects. |
| 30 | Preservation | 38 | Green Building Standards | Reduce permit fees for projects using green building standards. |
| 31 | Preservation | 39 | Tree Preservation | Strengthen the tree preservation ordinance. |
| 32 | Preservation | 39 | Tree Preservation | Tree City, USA. |

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| 33 | Preservation | 40 | Historic Preservation | Adopt a historic preservation enabling ordinance that would establish the City's ability to create and protect historic landmarks. The ordinance would establish criteria, consistent with state law, and describe a process for designation. |
| 34 | Preservation | 40 | Historic Preservation | Identify and designate, based on the established criteria, those important structures worthy of landmark status. |
| 35 | Preservation | 40 | Historic Preservation | Establish a process for property owners to voluntarily designate their homes or businesses. |
| 36 | Preservation | 40 | Historic Preservation | Conduct a comprehensive historic resource survey to determine areas or districts that might qualify for designation. |
| 37 | Preservation | 40 | Historic Preservation | Adopt a Historic District designation process. |
| 38 | Preservation | 40 | Historic Preservation | Offer an ad valorem tax incentive to encourage preservation of historic properties. |
| 39 | Preservation | 40 | Historic Preservation | Establish a non-profit corporation to buy, renovate and sell properties that would otherwise be scheduled for demolition. |
| 40 | Preservation | 40 | Historic Preservation | Adopt policies that require the re-use of a percentage of building materials before a demolition is permitted to reduce the amount of recyclable building materials ending up in landfills. |
| 41 | Preservation | 41 | Dark Sky Community-Lighting | Encourage CPS Energy to hasten the replacement of outmoded street lights. |

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| 42 | Preservation | 41 | Dark Sky Community-Lighting | Develop a lighting ordinance that would: Discourage excess lighting; provide safe, efficient and attractive outdoor lighting; conserve energy, thus reducing costs; reduce glare and unwanted illumination from surrounding streets and properties; and preserve the darkness and clarity of the night sky. |
| 43 | Preservation | 41 | Dark Sky Community-Lighting | Become a “Dark Sky Community.” |
| 44 | Public Realm | 43 | Broadway and Austin Highway | Make Broadway and Austin Highway vibrant, dynamic civic spaces. |
| 45 | Public Realm | 45 | Broadway and Austin Highway | Create a pedestrian friendly environment. |
| 46 | Public Realm | 45 | Broadway and Austin Highway | Create a diverse series of places along Broadway. |
| 47 | Public Realm | 45 | Broadway and Austin Highway | Integrate various modes of transportation, including pedestrians, streetcars, buses and bicycles, as well as cars and trucks. |
| 48 | Public Realm | 45 | Alamo Heights Boulevard | Restore the parkway on Alamo Heights Boulevard. |
| 49 | Public Realm | 45 | Cleveland Court | Improve Cleveland Court as a pedestrian and vehicular link to Broadway. |
| 50 | Public Realm | 45 | Patterson Avenue | Create a pedestrian path and rain garden on one side of Patterson Avenue. |
| 51 | Private Realm | 57 | Single-Family Zone | Modify the residential development standards to reflect the more specific characteristics of each neighborhood. |

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| 52 | Private Realm | 57 | Single-Family Zone | Modify residential development standards to better articulate the intent of the original ordinance. |
| 53 | Private Realm | 59 | MFD Zone | Create new sub-zones within the MFD zoning classification. |
| 54 | Private Realm | 59 | MFD Zone | Establish types of multi-family housing that fit into the existing character of Alamo Heights. |
| 55 | Private Realm | 60 | MFD Zone | Establish design standards for each type to ensure compatibility with the existing character. |
| 56 | Private Realm | 60 | MFD Zone | Establish standards that promote design excellence. |
| 57 | Private Realm | 73 | Commercial Corridor Zone | Establish standards for types of buildings that enliven the commercial areas and fit into the existing character of Alamo Heights. |
| 58 | Private Realm | 74 | Commercial Corridor Zone | Establish design standards for commercial developments to ensure compatibility with the existing character. |
| 59 | Private Realm | 75 | Commercial Corridor Zone: Signage | Re-write the sign ordinance. |
| 60 | Infrastructure | 79 | Regional Stormwater Drainage | Implement the first year of the 20-year Street Maintenance Plan in 2010. |
| 61 | Infrastructure | 79 | Regional Stormwater Drainage | Implement a long-term plan for water line replacement and/or relocation. |
| 62 | Infrastructure | 79 | Regional Stormwater Drainage | Properly maintain the city's sanitary sewer system . |
| 63 | Infrastructure | 79 | Regional Stormwater Drainage | Explore participation in a Distributed Neighborhood Based System for water treatment. |
| 64 | Infrastructure | 79 | Regional Stormwater Drainage | Partner with San Antonio and Bexar County on mutually beneficial projects, such as their SAFE program, High Water Detection System and debris filtering. |

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| 65 | Infrastructure | 81 | Solid Waste | Initiate priorities for burying utilities. |
| 66 | Infrastructure | 81 | Solid Waste | Initiate a drainage study and implement recommendations for Alamo Heights Boulevard and Albany drainage issues. |
| 67 | Infrastructure | 81 | Solid Waste | Improve Cleveland Court as a pedestrian and vehicular link to Broadway. |
| 68 | Infrastructure | 81 | Solid Waste | Create a pedestrian path and bio-swale on one side of Patterson Avenue. |
| 69 | Infrastructure | 81 | Solid Waste | Continue the excellent level of solid waste serves to residences. |
| 70 | Infrastructure | 81 | Solid Waste | Maintain alley service for solid waste pick-up. |
| 71 | Infrastructure | 81 | Solid Waste | Develop standards for garbage enclosures for commercial establishments abutting residential districts. |
| 72 | Infrastructure | 83 | Parking | Encourage “Customer First” parking solutions. |
| 73 | Infrastructure | 83 | Parking | Incentivize shared parking arrangements. |
| 74 | Infrastructure | 83 | Parking | Explore “park once” concepts including municipally owned garages. |
| 75 | Infrastructure | 83 | Parking | Improve current parking permit program. |
| 76 | Infrastructure | 83 | Parking | Create parking districts. |
| 77 | Economic Sustainability | 91 | General | Provide technical assistance to businesses. |
| 78 | Economic Sustainability | 91 | General | Conduct an in-depth Economic Development Study as a basis for development of a Leasing Plan. |
| 79 | Economic Sustainability | 91 | General | Create a Management Organization. |
| 80 | Economic Sustainability | 91 | General | Use zoning to control and manage types of businesses. |

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| 81 | Economic Sustainability | 91 | General | Establish incentives for property owners that follow the action plan. |
| 82 | Creating Community | 93 | General | Encourage citizens interested in establishing a community theater or a community band by providing communication opportunities through the City newsletter or website. |
| 83 | Creating Community | 93 | General | Continue to support non-profit parades, such as the Howdy Night parade, the Holiday parade, the Pooch parade and the Fourth of July parade. |
| 84 | Creating Community | 93 | General | Explore opportunities to enliven and enrich the community through public art. |
| 85 | Creating Community | 93 | General | Consider establishing a non-profit to support the arts in Alamo Heights. |
| 86 | Creating Community | 94 | Community Band and Theater | Encourage citizens interested in establishing a community theater or a community band by providing communication opportunities through the City newsletter or website. |
| 87 | Creating Community | 94 | Community Special Events | Continue to support non-profit parades, such as the Howdy Night parade, the Holiday parade, the Pooch parade and the Fourth of July parade. |
| 88 | Creating Community | 93 | General | Continue to support non-profit parades, such as the Howdy Night parade, the Holiday parade, the Pooch parade and the Fourth of July parade. |

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