

2020-2021 BUDGET WORK SESSION

JULY 23, 2020



**ADMINISTRATION AND
FINANCE**

Presented by:
Robert Galindo
Finance Director



FY20 – 21 PROPOSED BUDGET

The Proposed Budget has been developed to:

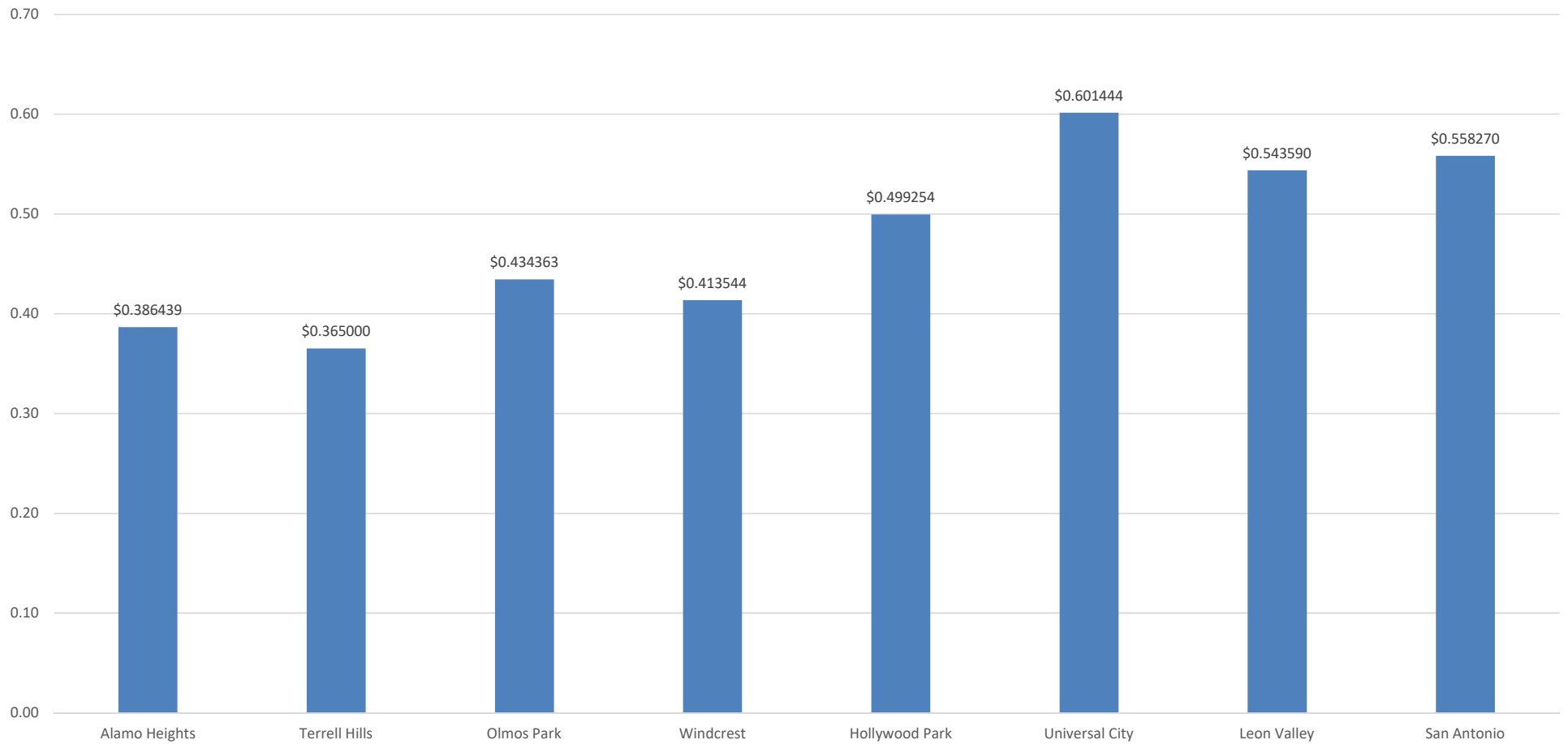
- Be consistent with the established mission, vision and goals of the City of Alamo Heights;
- Provide a fiscal plan to accomplish high priority action steps presented to the City Council in the 2020-21 Strategic Action Plan;
- Allocate resources by City department to provide excellent municipal services to citizens and visitors; and
- Highlight how the allocation of City financial, human and capital resources are targeted to achieve the City's established mission, vision and goals



PROPERTY TAX RATE 2020

- Bexar Appraisal District certified totals for Alamo Heights 2020 net taxable value is \$1,923,230,153 billion, an increase of 2.7% over 2019 (at 79% not under protest)
- About 55 percent of the City's 2020-21 General Fund revenue is from property taxes
- Alamo Heights has one of the lowest tax rates in the larger metropolitan area

2019 Tax Rate Comparison with other Cities per \$100 valuation



**PROPERTY TAX RATE FOR ALAMO HEIGHTS
COMPARED TO OTHER AREA MUNICIPALITIES
(PER \$100)**

Municipality	2018 Tax Rate	2019 Tax Rate	M&O¹ (Operations)	I&S² (Debt)
<i>Alamo Heights</i>	<i>.386439</i>	<i>.386439</i>	<i>.336439</i>	<i>.050000</i>
Terrell Hills	.347673	.365000	.319823	.045177
Windcrest	.327469	.413544	.327469	.086075
Olmos Park	.424363	.434363	.354241	.089122
Hollywood Park	.510081	.499254	.346770 ³	.163311 ³
Leon Valley	.545877	.543590	.478277 ³	.067600 ³
San Antonio	.558270	.558270	.346770	.211500
Universal City	.576996	.601444	.486109	.115335

¹ Maintenance and Operations Rate – Revenue for General Fund

² Interest and Sinking Rate – Funds for Debt Services

³ Rate information is from 2018



PROPERTY TAX (CONT.)

- The following sample property tax statement demonstrates the portion of local taxes that are due from a typical resident of City of Alamo Heights
- This sample statement, for a typical taxpayer under the age of 65, compares the current property tax rates for the current 2020 average taxable value.

SAMPLE STATEMENT ON 2019 AVERAGE TAXABLE HOME VALUE AS OF 2019 IN ALAMO HEIGHTS, TEXAS

Taxing Unit	Assessed Value	Homestead Exemption	Taxable Value	2019 Rate per \$100	Tax Levy	% of Total Levy
Alamo Heights I.S.D.	\$664,844	\$25,000	\$639,844	\$1.195000	\$7,646	50%
City of Alamo Heights	\$664,844	N/A	\$664,844	\$0.386439	\$2,569	17%
Alamo Community College Dist.	\$664,844	N/A	\$664,844	\$0.149150	\$992	7%
Bexar County	\$664,844	N/A	\$664,844	\$0.277429	\$1,844	12%
University Health System	\$664,844	N/A	\$664,844	\$0.276235	\$1,837	12%
County Road & Flood	\$664,844	\$3,000	\$661,844	\$0.023668	\$157	1%
S.A. River Authority	\$664,844	\$5,000	\$659,844	\$0.018580	\$123	1%
Total				\$2.326501	\$15,167	100%



PROPERTY TAX HISTORY

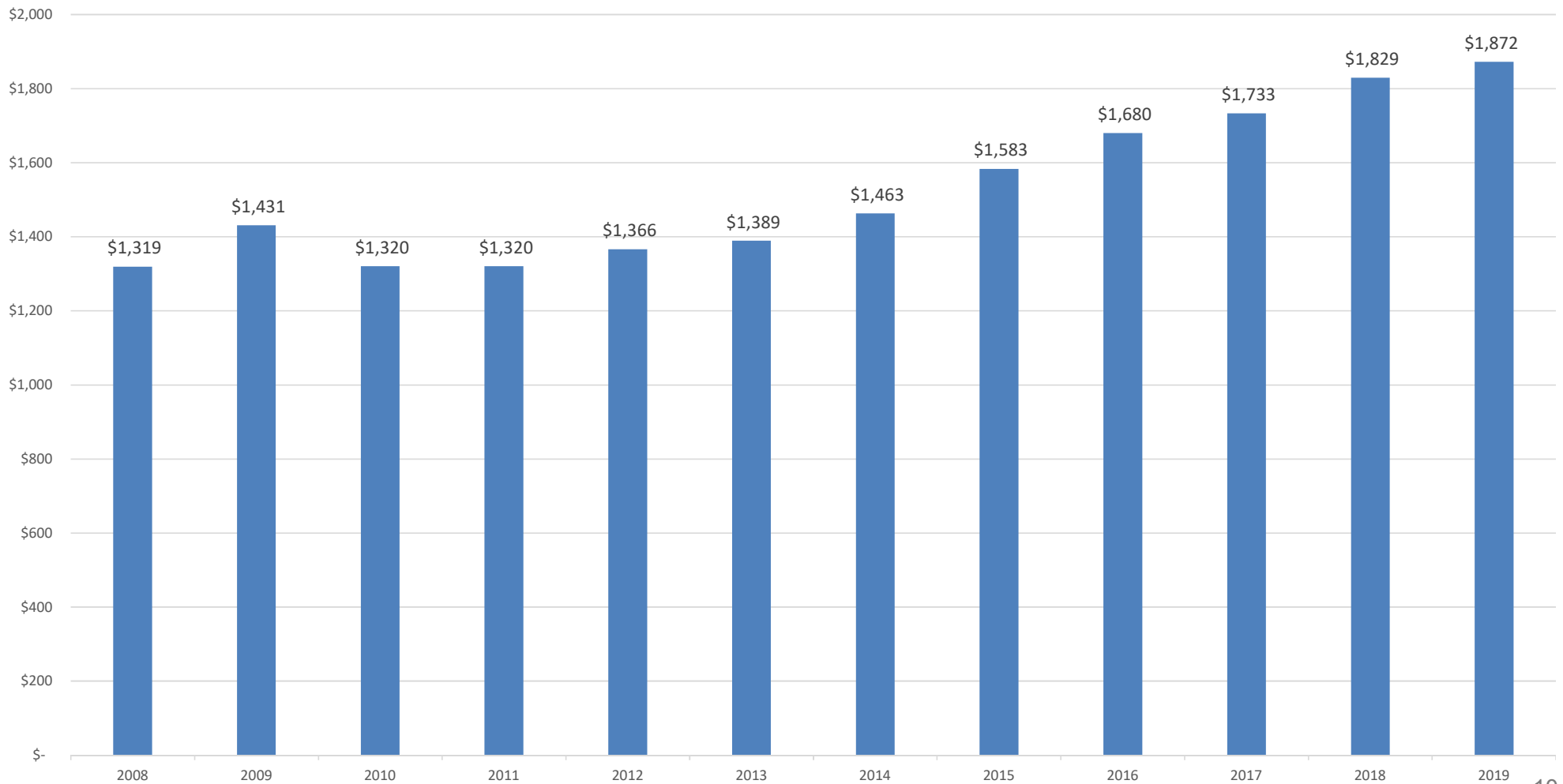
- From 2002 to 2009, the assessed value of taxable property grew an average of 10% per year.
- In 2010, values declined 7.8 % but have been increasing since then.
- During this period, the City of Alamo Heights maintained the same property tax rate.
- The CO's issued in 2007 assumed property values would continue to increase at a rate of at least 3% structuring the debt payments to increase over the life of the issue.



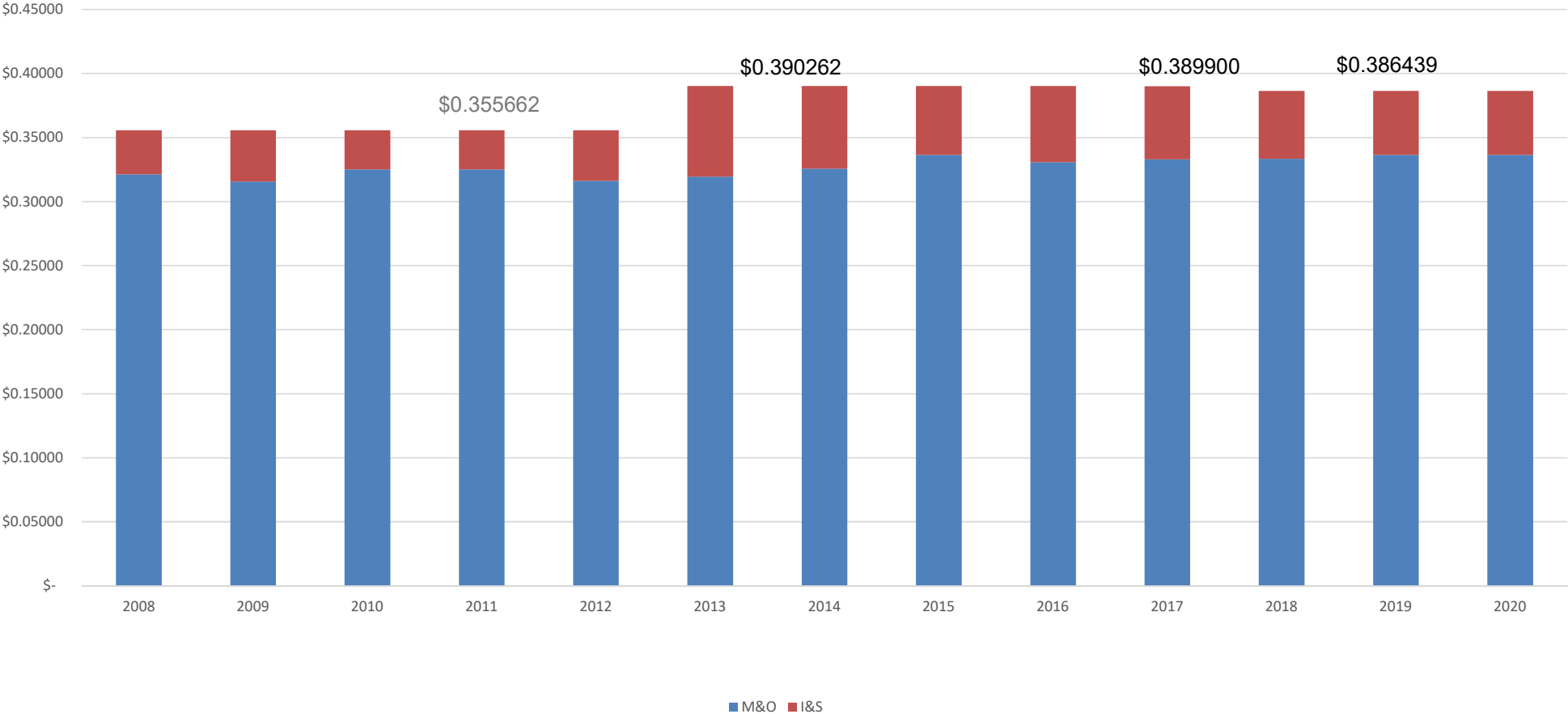
PROPERTY TAX HISTORY (CONT.)

- Based on this assumption the Maintenance and Operating portion of the tax rate is approximately equal to the M & O tax rate adopted by the City Council in 2005.
- 2012 General Obligation bonds issued were structured with a 0% increase in taxable value.
- Issued 2016 Refunding Bonds for the 2007 CO. Net present savings of \$195,355 in interest expense.
- General Fund portion of the 2016 Refunding will be paid off next month. Bond payment is \$545,700.
- I&S rate may go below \$0.05 after bond payment next month.

Net Taxable Property Values (in millions) 2008 to 2019



Alamo Heights Tax Rate FY 2008 – FY 2020





2019 PROPERTY TAX RATE PER \$100

- Current 2019 Tax Rate \$0.386439
- Effective Rate 2019 \$0.385661
- Rollback Tax Rate \$0.424832
- Certified valuation for 2020 will be available July 25



2020 PROPERTY TAX CHANGES

- No New Tax Rate - Replaced Effective Tax
- No New Revenue Maintenance and Operations Tax Rate - Replaced Effective Maintenance & Operations Rate and caps increase at 3.5%
- Debt Service rate is added – Final Bond payment for the 2016 Refunding for I&S will be next month
- Voter Approval Tax Rate - Replaced Rollback Tax Rate



2020 PROPERTY TAX FREEZE

- Bexar Appraisal District estimates that 798 property owners will qualify for the property tax freeze in the 2020 tax year and is an increase by 25
- Properties qualifying for the tax freeze decreased the total taxable value by \$527,906,252
- Approximate loss in property tax revenue \$471,838 for FY 2020-21 as a result of the approved property tax freeze



SALES TAX

- Sales tax revenue is the second largest source of revenue for the city.
- The City's current sales tax rate is 8.25 percent which includes one-half (.50) of a cent for street maintenance that was authorized by voters in May 2017. The 1/2 cent sales tax increase went into effect October 1, 2017.
- Re-authorization of the street dedicated 1/2 cent sales tax will need to be on November 2020 ballot. It is to be re-authorized by voters every 4 years.

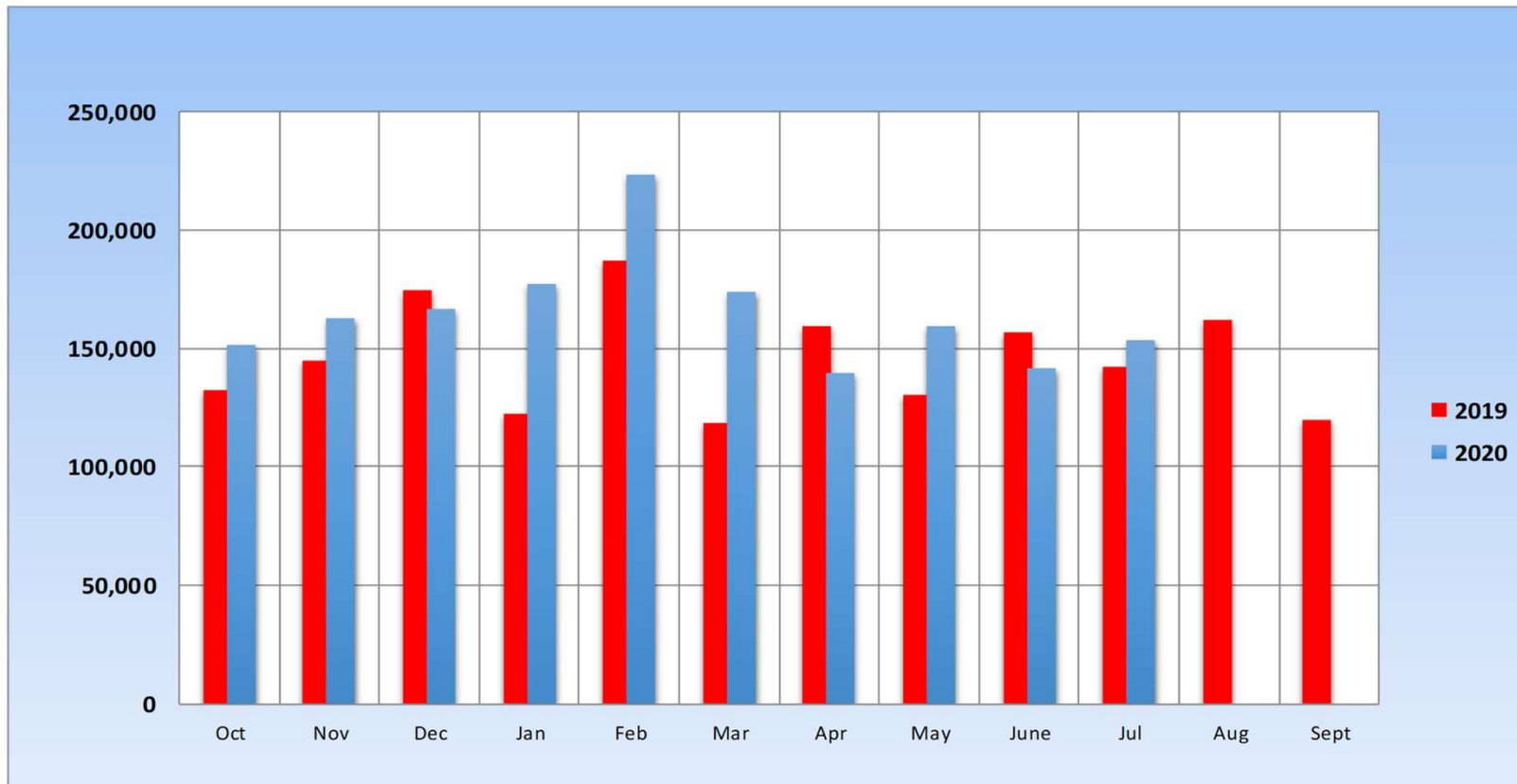


SALES TAX

- For the Proposed Budget FY 2020-21, \$1,973,579 is projected to be collected by the City from sales tax
- \$ 657,860 is budgeted for the Street Maintenance Fund
- \$1,315,719 is budgeted for the General Fund which represents 12 percent of the total General Fund revenue



SALES TAX CURRENT YEAR



Sales tax revenue increased by 12.3% through July as compared to July last year

LOWER BROADWAY BOND ELECTION



- The bond election is on the November 2020 ballot.
- If Council wants to remove the bond election for November it would be preferably at next Council meeting August 10 since deadline is August 17.
- City is working with San Antonio River Authority (SARA) to obtain 0% interest loan from Texas Water Development Board



LOWER BROADWAY BOND ISSUE

- Estimated savings estimated 6.2 million based on last scenario if Texas Water Development Board approves 0% interest loan

Projected I&S Tax Rate Impact for a \$13,250,000 Bond Election

FYE	Assessed Valuation ⁽¹⁾	Estimated AV Growth	Existing Tax Supported Debt Service ⁽²⁾	\$13,250,000 Projected General Obligation Bond Issue ⁽³⁾⁽⁴⁾ Series 2020			Projected Tax Supported Debt Service	Estimated I&S Tax Rate ⁽⁵⁾	Estimated I&S Tax Rate Change
				Principal	Interest	Total			
2020	\$ 1,750,222,836	1.50%	\$ 841,294	\$ 355,000	\$ 413,984	\$ 768,984	\$ 841,294	\$ 0.0500	0.00
2021	1,776,476,179	1.50%	461,894	395,000	391,849	786,849	1,230,878	0.0698	0.02
2022	1,803,123,321	1.50%	464,794	415,000	384,423	799,423	1,251,642	0.0700	0.00
2023	1,830,170,171	1.50%	467,494	445,000	376,538	821,538	1,266,916	0.0698	0.00
2024	1,857,622,724	1.50%	464,994	465,000	367,905	832,905	1,286,531	0.0698	0.00
2025	1,876,198,951	1.00%	467,394	485,000	358,558	843,558	1,300,298	0.0699	0.00
2026	1,894,960,940	1.00%	469,594	505,000	348,470	853,470	1,313,152	0.0699	0.00
2027	1,913,910,550	1.00%	471,594	530,000	337,663	867,663	1,325,064	0.0698	0.00
2028	1,933,049,955	1.00%	472,894	555,000	328,950	883,950	1,340,544	0.0699	0.00
2029	1,952,380,152	1.00%	473,956	575,000	313,296	888,296	1,354,906	0.0700	0.00
2030	1,971,903,953	1.00%	479,281	605,000	298,570	903,570	1,367,577	0.0699	0.00
2031	1,991,622,993	1.00%	478,713	630,000	281,824	911,824	1,382,283	0.0700	0.00
2032	2,011,539,223	1.00%	482,338	630,000	281,824	911,824	1,394,162	0.0699	0.00
2033	2,031,654,615	1.00%	-	410,000	263,296	673,296	673,296	0.0334	-0.04
2034	2,051,971,161	1.00%	-	430,000	250,631	680,631	680,631	0.0334	0.00
2035	2,072,490,873	1.00%	-	455,000	236,802	691,802	691,802	0.0336	0.00
2036	2,093,215,781	1.00%	-	475,000	221,664	696,664	696,664	0.0336	0.00
2037	2,114,147,939	1.00%	-	500,000	205,395	705,395	705,395	0.0336	0.00
2038	2,135,289,419	1.00%	-	530,000	187,835	717,835	717,835	0.0339	0.00
2039	2,156,642,313	1.00%	-	555,000	168,840	723,840	723,840	0.0338	0.00
2040	2,178,208,736	1.00%	-	580,000	148,588	728,588	728,588	0.0337	0.00
2041	2,199,990,823	1.00%	-	610,000	127,082	737,082	737,082	0.0338	0.00
2042	2,221,990,732	1.00%	-	640,000	104,280	744,280	744,280	0.0338	0.00
2043	2,244,210,639	1.00%	-	670,000	80,165	750,165	750,165	0.0337	0.00
2044	2,266,652,745	1.00%	-	700,000	54,718	754,718	754,718	0.0336	0.00
2045	2,289,319,273	1.00%	-	735,000	28,062	763,062	763,062	0.0336	0.00
				\$ 6,496,219	\$ 13,250,000	\$ 6,276,390	\$ 19,526,390	\$ 26,022,609	

- Maximum Tax Rate - \$ 0.0700
- Estimated Tax Rate Increase - \$ 0.0200

Notes:

- (1) Certified Values provided by Bexar County Appraisal District.
- (2) Net of existing self-supporting debt service (utility fund portion) of outstanding General Obligation Debt Service.
- (3) Assumes a True Interest Cost of 3.387% for purposes of illustration. "AAA" Current Market Rates as of 12/9/2019 +80 bps.
- (4) Estimated closing date of August 1, 2020 with principal and interest payments on August 15 and February 15 of each year starting in 2021.
- (5) Actual FYE 2019 Tax Rate levied. Assumed Tax Collection Rate of 99.20%.
- (6) Average life in years: 14.045 years.

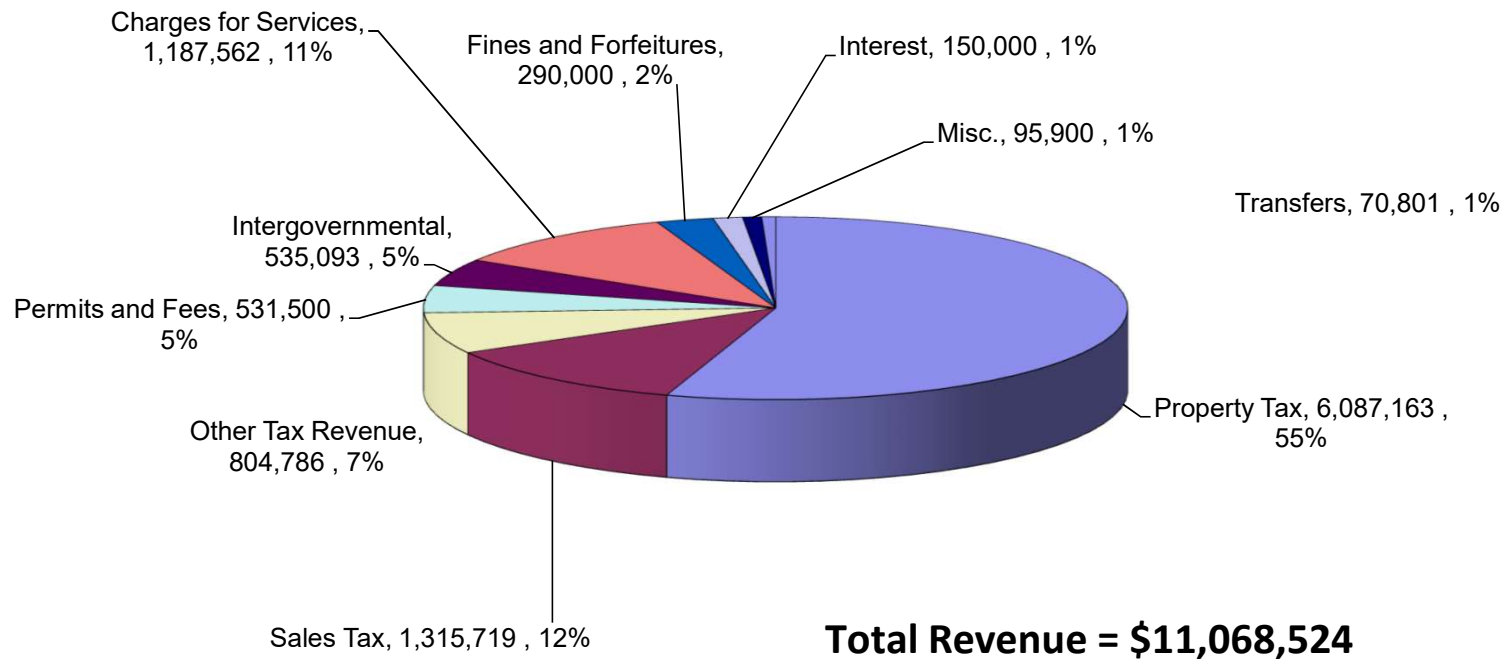
PRELIMINARY - for discussion purposes only.

BOND REFUNDING 2012 GO BONDS



- Interest rates are low and will allow for the refunding of the 2012 Bonds
- Savings from refunding are estimated at \$243,645
- Bond refunding would be in approximately 90 days in order to coordinate with and place item on the agenda for council consideration

FY 2020-21 Proposed General Fund Revenues





2020-21 TRANSFERS OUT OF GENERAL FUND

From General Fund to:

•Capital Replacement Fund	\$340,831
•Capital Projects – Pool and Olmos Basin	<u>\$100,000</u>
Total	\$440,831

Note: Street Maintenance Fund to be determined next year



FY20-21 BUDGET - ADMINISTRATION

Departments/Division	Actual FY19	Adopted FY20	Projected FY20	Proposed FY21
Administration & Finance	\$1,934,674	\$2,132,512	\$1,977,745	\$1,487,090
Municipal Court	\$ 208,033	\$ 215,056	\$ 209,071	\$ 217,520
MIS Information Tech.	\$ 283,140	\$ 341,950	\$ 344,941	\$ 295,940
Administration Building	\$ 208,082	\$ 186,726	\$ 179,040	\$ 207,836
Total Expenditures:	\$2,633,929	\$2,876,244	\$2,710,797	\$2,208,386
Percentage decrease:				-23%

City Authorized Positions

Department/Division	FY 2019-20		FY 2020-21	
	Full Time	Part Time	Full Time	Part Time
Administration & Finance	7	-	7	-
Municipal Court	1	3*	1	3*
Community Development	5	-	5	-
Fire	18	-	18	-
EMS	6	1	6	1
Police	23		23	1
Communications Center	10	0	10	0
Public Works Administration	1	-	1	-
Parks	4	-	4	-
Streets	5	-	5	-
Solid Waste	10	-	10	-
Utilities (Utility Fund)	10	-	10	-
TOTAL	100	4	100	5

**Two Municipal Court Judges and a Prosecutor*



PROGRAM CHANGES FY 2020-21

- Salary adjustment of 2%
- Health Insurance proposed 20% increase \$103,886
- TMRS Rate will decrease beginning January 1, 2021.
 - Current Rate 17.13%; beginning January 1, 16.71%
 - Savings estimated at \$17,908
- Broadway Engineer \$75,000 and Master Plan \$25,000
- AH 100th Anniversary \$20,000



FUND STATEMENTS — GENERAL FUND

- The Proposed General Fund departmental allocation for FY 2020-21 is \$10,880,574 representing a 3.5% decrease from the current year adopted budget.
- The main decrease was less transfers from the General Fund to other funds by \$644,218 mainly due to the transfer this year for the swimming pool of \$675,000.
- MIS decreased \$46,010 because of one time projects in current year such as Tyler improvements to records management and permits/inspections.



FUND STATEMENTS — GENERAL FUND

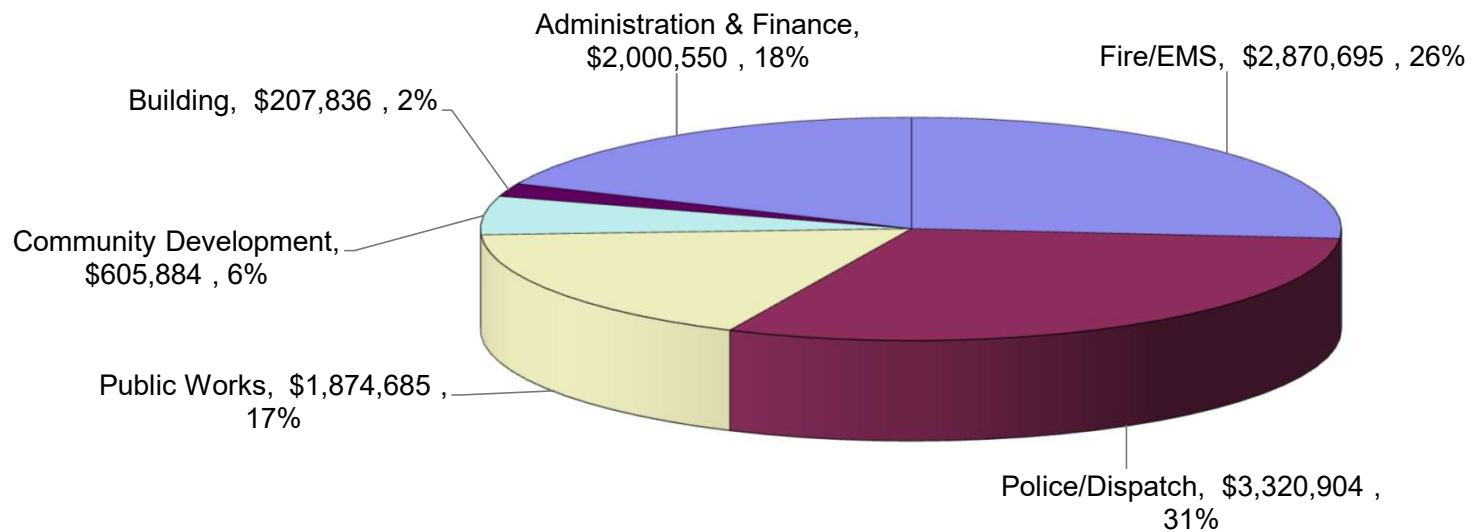
- Total revenue, including transfers, for FY 2020-21 are projected to be \$11,068,524 representing a 1.3% increase from the current year adopted budget.
- The Proposed General Fund Operating Budget will produce \$187,950 in net revenue after expenditures.



GENERAL FUND TOTAL % OF BUDGET ALLOCATIONS PROPOSED FY2020-21

■ Public Safety (Police, Dispatch, Fire, EMS)	57%
■ Public Works	17%
■ Administration/Finance	19%
■ Community Development	5%
■ Administrative City Hall Bldg.	<u>2%</u>
Total Budget Percentage	100%

FY 2020-21 Proposed General Fund Departmental Allocations



Total Allocations = \$10,880,574

Transfer Out from the G.F. \$440,831 is included in Administration & Finance

PROJECTED GENERAL FUND REVENUES/ALLOCATIONS FOR CURRENT FISCAL YEAR ENDING 9/30/20

Projected Beginning Balance 10/1/19	\$5,374,977
Projected Operating Revenues	\$10,711,469
Projected Departmental Allocations	<u>-10,585,217</u>
Projected Working Capital Current Operations	\$ 126,252
Projected Unreserved Fund Balance 9/30/20	\$5,501,229

The Government Finance Officers Association (GFOA) recommends at least a 25% Fund Balance of the General Fund operating budget. The General Fund has an estimated fund balance of 50% at the end of this fiscal year. The fund balance allows the city to withstand any unforeseen disasters and emergencies. It also saves thousands in interest costs if the city issues bonds because the city has a AAA rating from S&P largely due to the fund balance being in good standing.

PROPOSED GENERAL FUND BALANCE FY 2021

Projected Beginning Balance 10/1/20	\$5,501,229
Proposed Operating Revenues	\$11,068,524
Proposed Departmental Allocations	<u>-\$10,880,574</u>
Working Capital from Operations	\$187,950
Estimated Unreserved Fund Balance 9/30/21	\$5,689,179

The Government Finance Officers Association (GFOA) recommends at least a 25% Fund Balance of the General Fund operating budget. The General Fund has an estimated fund balance of 53% at the end of next fiscal year. The fund balance allows the city to withstand any unforeseen disasters and emergencies. It also saves thousands in interest costs if the city issues bonds because the city has a AAA rating from S&P largely due to the fund balance.



RECYCLING COST ANALYSIS

- Solid Waste Residential fee of \$10 per month includes recycling.
- January 2020 to April 2020 costs have increased by 54% compared to same time frame last year.
- Cost increased to \$77.27 per ton in June 2020. Estimate for 700 tons at \$77.27 is \$54,089.

Calendar Year	Tons	Cost per Ton
2017	854.23	10.54
2018	793.27	45.16
2019	715.81	63.84



PROPOSED UTILITY FUND BUDGET 2020-21

- Utility Fund Revenues are \$3,838,164
- Utility Fund Expenses are \$3,745,034
- Producing working capital of \$ 93,130
- Last year of rate increases approved in Oct. 2018
- Budget includes improvements to wellhouse \$15,000 and backup natural gas motor \$50,000

PROJECTED UTILITY FUND BALANCE FOR FY 2019-20

Projected Beginning Balance 10/1/19	\$ 1,302,354
Projected Revenues	\$3,592,824
Projected Operating Expenses	<u>- \$3,530,823</u>
Projected Working Capital	\$ 62,001
Estimated Fund Balance 9/30/20	\$ 1,364,355

PROJECTED UTILITY FUND BALANCE FOR FY 2020-21

Projected Beginning Balance 10/1/20	\$ 1,364,355
Proposed Revenues	\$3,838,164
Proposed Operating Expenses	<u>- \$3,745,034</u>
Working Capital	\$ 93,130
Estimated Fund Balance 9/30/21	\$ 1,457,485



OTHER FUNDS BUDGET OVERVIEW

- Summary of Comprehensive Fund, Street Maintenance Fund, Capital Projects Fund and Capital Replacement Fund
- Discussion of Allocation of Working Capital
- Review of Utility Fund Revenues and Allocations
- Discussion and Guidance to Staff on Funding Options

OTHER GOVERNMENTAL FUNDS PROPOSED FY 2019-20

Funding Summary

	Comprehensive Plan (1)	Street Maintenance (2)	Capital Projects (3)	Capital Replacement (4)
Projected Fund Balance 10/1/19	\$ 82,178	\$ 741,092	\$1,093,256	\$ 1,382,447
Revenues/Transfers	\$ 57,000	\$ 671,419	\$ 675,000	\$ 363,049
Expenditures	-\$ 0	-\$ 890,478	– \$1,611,441	-\$ 519,828 ⁽⁵⁾
Projected Balance 9/30/20	\$ 139,178	\$ 522,033	\$ 156,815	\$ 1,225,668

1) Lighting improvements \$42,000, Pocket Park Improvements \$30,000 carryforward

2) Street Maintenance dedicated sales tax revenue of \$641,579 and row sale \$29,840

3) Swimming Pool \$1,497,278, Olmos Basin Cleanup \$25,000 and Carryover for Nature Trails Building \$89,163

4) Transfers from General Fund of \$353,049 and sale of city fire vehicle \$10,000

5) Police Interceptors 2 \$91,000 ; PD Voice Logger \$42,503, EMS ambulance \$168,104, and Lease payment 10 SCBAs \$27,292, Fire Crew Cab \$42,911, Fire 6 SCBAs \$54,816, Police Radio console \$93,202

OTHER GOVERNMENTAL FUNDS PROPOSED FY 2020-21

Funding Summary

	Comprehensive Plan	Street Maintenance	Capital Projects	Capital Replacement
Projected Fund Balance 10/1/20	\$ 139,178	\$ 522,033	\$ 156,815	\$ 1,225,668
Revenues/Transfers	\$ 0	(2) \$ 657,860	\$ 0	(4) \$ 340,831
Expenditures	(1) -\$80,000	-\$ 1,000,000	(3) - 100,000	(5) - \$ 354,831
Projected Balance 9/30/21	\$ 59,178	\$ 179,893	\$ 56,815	\$ 1,211,668

- 1) Pedestrian lighting improvements \$50,000, Park Improvements next to baseball fields \$30,000
- 2) Street Maintenance dedicated ½ cent sales tax revenue of \$657,860
- 3) Swimming Pool Restrooms \$75,000, Olmos Basin Cleanup \$25,000
- 4) Transfers from General Fund of \$340,831
- 5) Police replacement of 2 Interceptors \$94,550 and Upgrade for P25 radios \$12,900, EMS 9 handheld radios \$51,995 and Mobile truck radios \$21,386, Fire 20 Handheld radios \$110,000, EMS replacement fund \$50,000 and 1 server \$14,000

PROJECTED CAPITAL PROJECTS FUND

REVENUES/ALLOCATIONS FOR FY 2019-20

Beginning Balance 10/1/2019	\$ 1,093,256
Revenues/Transfers from General Fund	\$675,000
Capital Expenditures:	
Swimming Pool \$1,497,278	
Olmos Basin clean-up \$ 25,000	
Nature Trails Building \$ 89,163	
Total Expenditures	-\$1,611,441
Projected Reserved Fund Balance 9/30/20	\$156,815

- Includes CIED Funds and transfers from General

PROJECTED CAPITAL PROJECTS FUND

REVENUES/ALLOCATIONS FOR FY 2020-21

Beginning Balance 10/1/2020	\$ 156,815
Revenues/Transfers from General Fund	\$ 0
Capital Expenditures:	
Swimming Pool restrooms \$75,000	
Olmos Basin clean-up \$ 25,000	
Total Expenditures	-\$100,000
Projected Reserved Fund Balance 9/30/21	\$ 56,815

Note: This fund includes CIED Funds and transfers from General Fund



FY 2020-21

FIVE YEAR FORECAST

CAPITAL REPLACEMENT FUND FOR GENERAL FUND

FIVE YEAR FORECAST FY 2019 TO FY 2024

	Projection	Proposed	Forecast	Forecast	Forecast	Forecast
	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	\$ 1,382,447	\$ 1,225,668	\$ 1,211,668	\$ 1,399,429	\$ 821,403	\$ 149,509
Revenues/Transfers in	363,049	340,831	400,000	400,000	450,000	500,000
Expenses*	(519,828)	(354,831)	(212,239)	(978,027)	(1,121,894)	(578,991)
				-		
Ending Balance	\$ 1,225,668	\$ 1,211,668	\$ 1,399,429	\$ 821,403	\$ 149,509	\$ 70,518

Note: In FY 2024, capital replacement total is \$1.1 million and includes Fire Saber Pump \$545,288, Fire Crew Cab F250 \$54,529, 2 Police Vehicles \$111,317, PW 2 dump trucks and 1 bucket truck for total of \$230,760 and EMS Chevy 3500HD \$180,000.

GENERAL FUND FIVE YEAR FORECAST FY 2019 TO FY 2024

	ACTUAL FY 2018-2019	PROJECTION FY 2019-2020	FORECAST FY 2020-2021	FORECAST FY 2021-2022	FORECAST FY 2022-2023	FORECAST FY 2023-2024
Beginning Unrestricted Fund Balance	4,487,739	5,374,977	5,501,228	5,631,267	5,761,011	5,894,648
Revenues						
Property Tax	5,716,653	5,895,032	6,071,883	6,254,039	6,441,661	6,634,910
Sales Tax	1,191,774	1,283,159	1,321,654	1,361,303	1,402,142	1,444,207
Other Tax Revenue	805,376	814,573	839,010	859,985	885,785	912,359
Other Revenues	3,332,914	2,647,903	2,727,340	2,809,160	2,893,435	2,980,238
Total Revenues	11,046,717	10,640,667	10,959,887	11,284,489	11,623,023	11,971,714
	-	-	-	-	-	-
Other Funding Sources/Transfer In	70,801	70,801	72,925	75,113	77,366	79,687
<i>Transfer from Utility Fund</i>						
	-	-	-	-	-	-
Total Operating Revenues	11,117,518	10,711,468	11,032,812	11,359,601	11,700,389	12,051,401
Departmental Allocations	10,230,280	10,585,217	10,902,774	11,229,857	11,566,752	11,913,755
Net Operating Revenues	887,238	126,251	130,039	129,745	133,637	137,646
Ending Unrestricted Fund Balance	5,374,977	5,501,228	5,631,267	5,761,011	5,894,648	6,032,294

Assumptions: Revenues and Expenses increase by 3%; Transfers are to Capital Replacement, Comprehensive Fund and SMP TBD

NEXT STEPS

Monday, August 10, 2020	Presentation of Proposed Budget FY 2020-21 and Ad Valorem 2020 Proposed Tax Rate to the City Council; Set a Public Hearing for the Proposed Budget and Public Hearing for 2020 Tax Rate
Monday, August 24, 2020	Public Hearing for Proposed Budget FY 2020-21 and Public Hearing for Ad Valorem 2020 Proposed Tax Rate to the City Council. Vote by council to adopt both the FY 2020-21 Budget and 2020 Ad Valorem Tax Rate

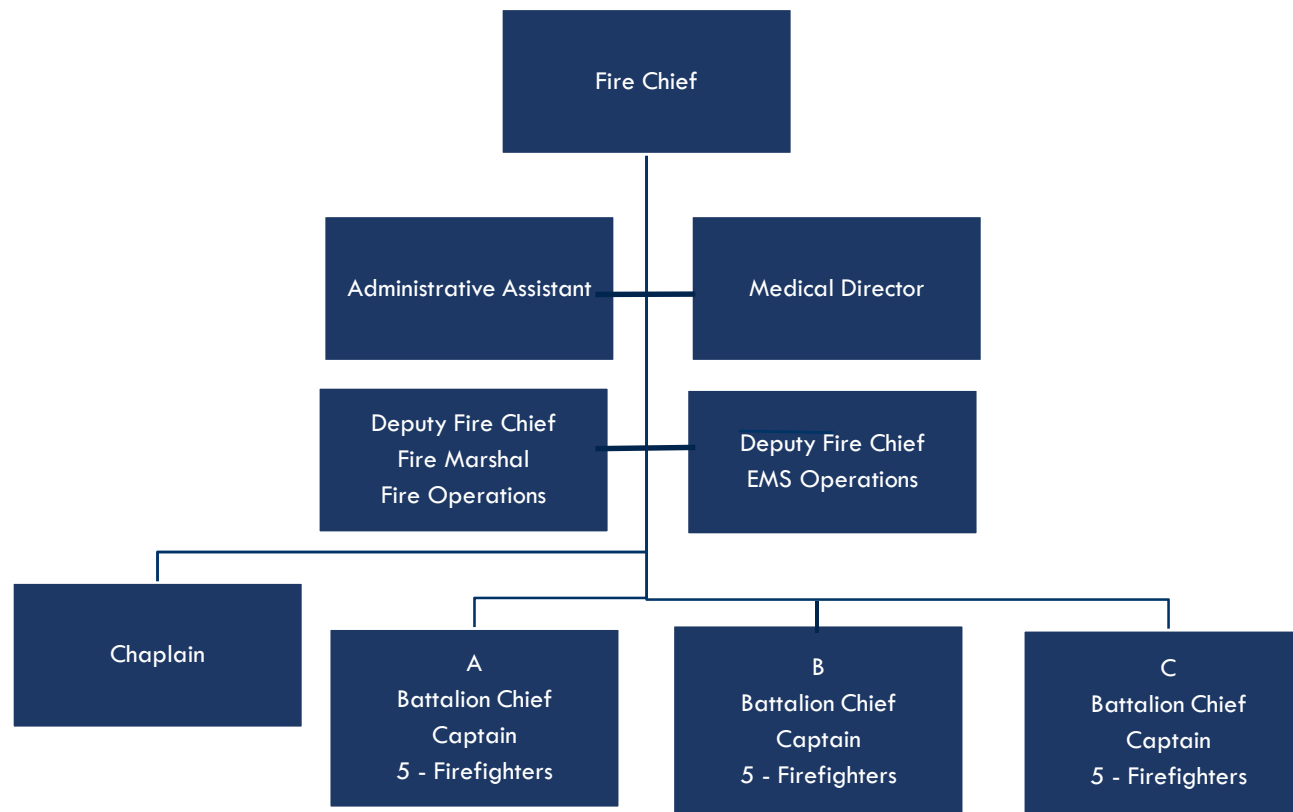
2020-2021 BUDGET WORK SESSION

JULY 23, 2020



FIRE DEPARTMENT

Presented by:
Michael Gdovin
Fire Chief





IMPROVEMENTS - FIRE

Improvement	Cost
Continuation Tree Trimming	\$15,000
Update ballistic equipment	\$1,500
Public Education for Smoke Detectors	\$800
Develop “Civilian Response to Active Shooter Events” Program	\$1500



FY20-21 BUDGET - FIRE

	Actual FY19	Adopted FY20	Projected FY20	Proposed FY21
Personnel Services	\$1,978,592	\$1,969,524	\$1,928,942	\$2,023,546
Commodities	\$73,281	\$84,381	\$88,881	\$75,019
Contractual Services	\$46,490	\$35,080	\$34,080	\$31,130
Total Expenditures:	\$2,098,363	\$2,088,985	\$2,051,903	\$2,129,695
Percentage increase:				1.95%



CAPITAL REPLACEMENT - FIRE

Improvement	Cost
Replace hand-held portable radios	\$110,000



FY20-21 BUDGET - EMS

	Actual FY18	Adopted FY19	Projected FY19	Proposed FY20
Personnel Services	\$597,006	\$610,281	\$608,347	\$647,596
Commodities	\$64,110	\$70,610	\$98,301	\$68,074
Contractual Services	\$24,550	\$24,174	\$24,574	\$25,350
Total Expenditures:	\$685,666	\$705,065	\$731,222	\$741,020
Percentage increase:				*5.10%

*COLA and fringe \$25,914, Billing Software \$5250



CAPITAL REPLACEMENT - EMS

Improvement	Cost
Replace hand-held portable radios	\$51,995
Replace EMS unit radios	\$21,386



OTHER INITIATIVES

- Continue community education while maintaining social distancing protocols
 - Pandemic awareness updates
 - CPR
 - First Aid
- Continue evaluation of wages and benefits

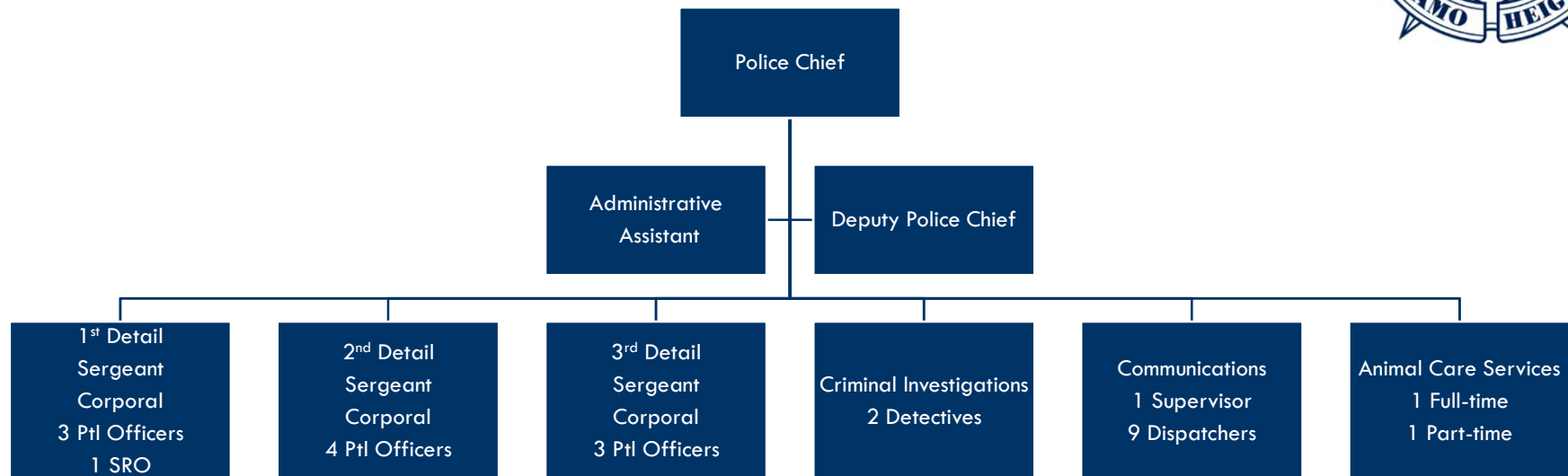
2020-2021 BUDGET WORK SESSION

JULY 23, 2020



POLICE DEPARTMENT

Presented by:
Rick Pruitt
Police Chief





CAPITAL POLICE EQUIPMENT

Improvement	Cost
Two replacement traffic radar units	\$4,329
Six replacement X26P Taser ECDs & holsters	\$7,164
Eight replacement ballistic vests	\$3,584
Total Improvement Cost:	\$15,077



CAPITAL REPLACEMENT - POLICE

Improvement	Cost
Two Ford Interceptor SUV police vehicles	\$69,180
* related equipment / installation	\$13,252
P25 Feature Upgrades for 45 radios	\$12,825
Total Improvement Cost:	\$95,257



FY20-21 BUDGET - POLICE

	Actual FY19	Adopted FY20	Projected FY20	Proposed FY21
Personnel Services	2,177,029	2,249,371	2,113,331	2,342,116
Commodities	119,877	151,922	119,829	145,833
Contractual Services	80,808	90,454	89,048	99,574
Capital Outlay	0	0	0	0
Total Expenditures:	2,377,713	2,491,747	2,322,208	2,587,523
Percentage increase:				3.8%



FY20-21 BUDGET - POLICE

- Salary Improvements
 - Lieutenant to Deputy Chief of Police - \$12,415
 - Criminal Investigators - \$9,602
 - Part-time Animal Care Services - \$19,094
 - 2% budget salary adjustment - \$31,414
 - Other associated personnel cost increases:
 - Social Security - \$4,184
 - TMRS - \$3,875
 - Insurance - \$13,774
 - Workman's Comp - \$3,534

FY20-21 BUDGET - POLICE



- Contractual Services
 - Animal Care Services - \$9,000
 - Kennel and care services projection

FY20-21 BUDGET - POLICE



Personnel	Actual FY19	Adopted FY20	Projected FY20	Proposed FY21
Authorized Positions	23	23	23	24
Full-Time Equivalents	23	23	23	23
Part-Time Equivalents	0	0	0	1
Actual Positions / Manning	23	23	23	24



FY20-21 BUDGET - DISPATCH

	Actual FY19	Adopted FY20	Projected FY20	Proposed FY21
Personnel Services	566,092	688,270	642,529	710,509
Commodities	5,458	6,524	5,495	20,584
Contractual Services	1,700	1,824	1,824	1,824
Capital Outlay	0	0	0	0
Total Expenditures:	573,249	696,618	649,848	732,917
Percentage increase:				5%



FY20-21 BUDGET - DISPATCH

- Commodities — Radio Maintenance & Fees
 - (New/annual) SA/Bexar County console fees x2 - \$2,000
 - (New/annual) AT&T fiber connections x3 - \$12,924
- * Consideration for cost share in the new contract

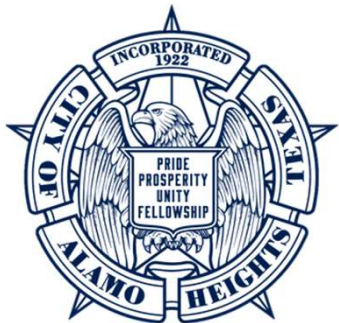
FY20-21 BUDGET - DISPATCH



Personnel	Actual FY18	Adopted FY19	Projected FY19	Proposed FY20
Authorized Positions	10	10	10	10
Full-Time Equivalents	10	10	10	10
Actual Positions / Manning	10	10	10	10

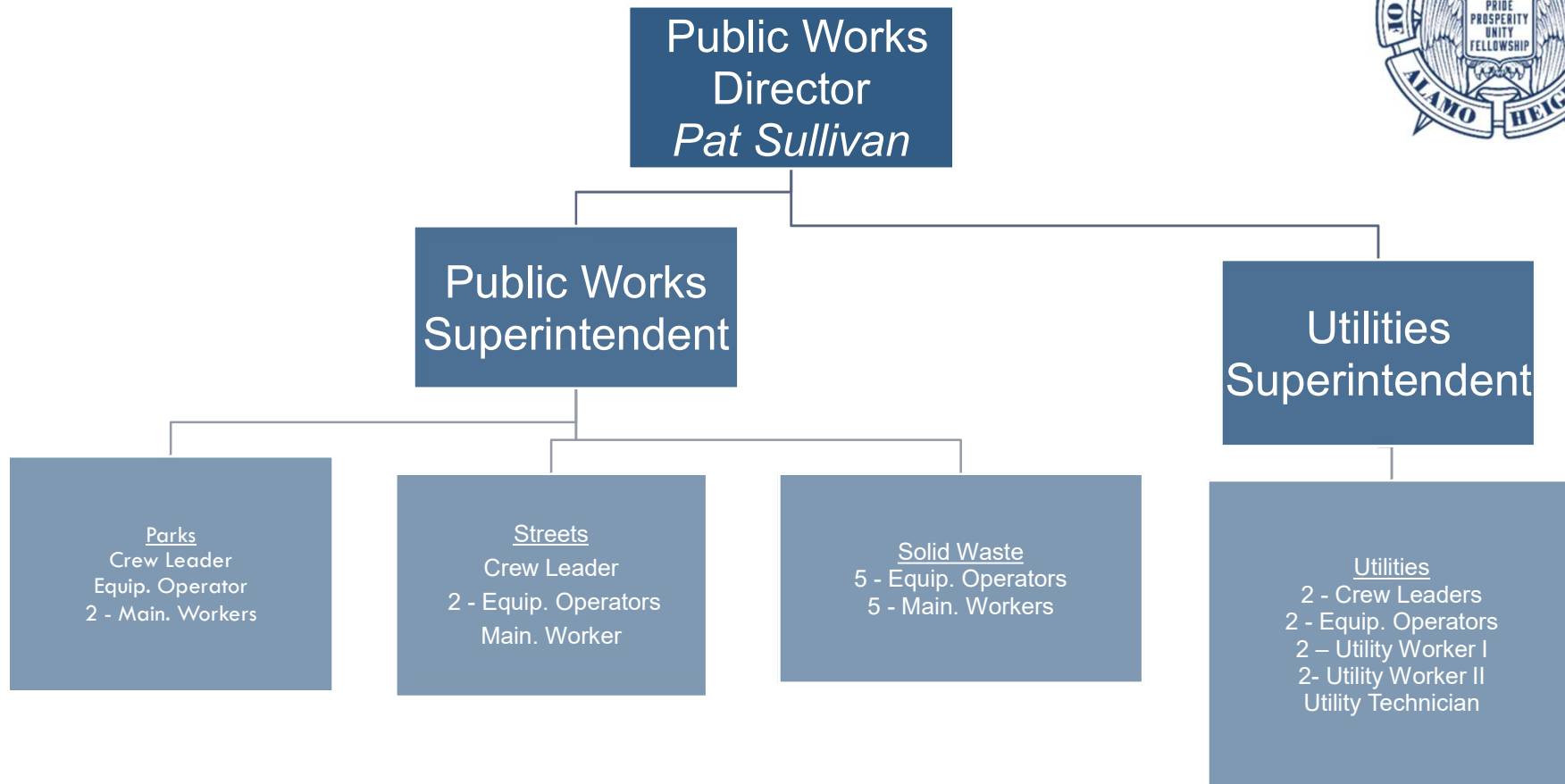
2020-2021 BUDGET WORK SESSION

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PUBLIC WORKS

Presented by:
Patrick Sullivan
Public Works Director





PUBLIC WORKS IMPROVEMENTS

- “Pocket Park” support (Comprehensive Fund)
- Pedestrian Lighting Improvements (Comprehensive Fund)
- Sidewalk and parking lot adjustment near front entrance AH swimming pool, (funded in Capital Projects)



CAPITAL IMPROVEMENTS - PUBLIC WORKS

SMP Improvement	Cost
Various streets around town dependent on amount of funding	\$600K – \$1,000,000
Funds will determine scope of work identified for Harrigan Court street, sidewalk improvements	



FY20-21 BUDGET — PUBLIC WORKS

	Actual FY19	Adopted FY20	Projected FY20	Proposed FY21
Personnel Services	\$1,084,900	\$1,245,158	\$1,091,636	\$1,285,374
Commodities	\$ 426,251	\$ 394,720	\$ 339,157	\$ 370,841
Contractual Services	\$ 214,548	\$ 213,470	\$ 203,228	\$ 218,470
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures:	\$1,725,699	\$1,853,348	\$1,634,021	\$1,874,685
Percentage increase:				1.15%

Note: Increased contract labor for next year.

Commodities decreased because of lower fuel costs and lower operating street maintenance budget.



UTILITIES IMPROVEMENTS

- Modify well house at high school to accommodate emergency backup motor, \$15,000
- Motor purchase targeted FY 2021 \$50,000



FY20-21 BUDGET - UTILITIES

	Actual FY19	Adopted FY20	Projected FY20	Proposed FY21
Personnel Services	\$ 924,177	\$1,114,684	\$ 948,237	\$1,101,253
Commodities	\$ 519,271	\$ 525,200	\$ 443,989	\$ 525,200
Contractual Services	\$1,545,135	\$1,733,780	\$1,559,696	\$1,732,780
Transfer Out to G.F.	\$ 70,801	\$ 70,801	\$ 70,801	\$ 70,801
Capital Outlay	\$ 44,242	\$1,081,000	\$ 508,100	\$ 315,000
Total Expenditures:	\$3,103,626	\$4,525,465	\$3,530,823	\$3,745,034
Percentage increase:				-17.3%

Note: Personnel decreased because TMRS and workers comp. rates were slightly lower and cell phone allowance to zero. Capital Outlay will decrease by \$766,000 mainly due to the completion of Harrigan Court sewer line replacement.

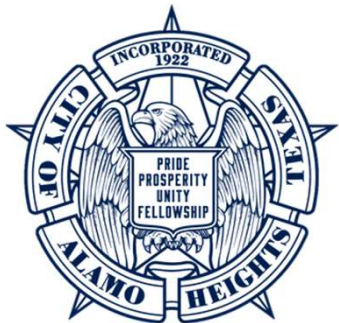


OTHER INITIATIVES

- Continue to assist with City beautification project
- Perform minor utility infrastructure upgrades ahead of the SMP
- Continue to resolve 4 x 2 issues

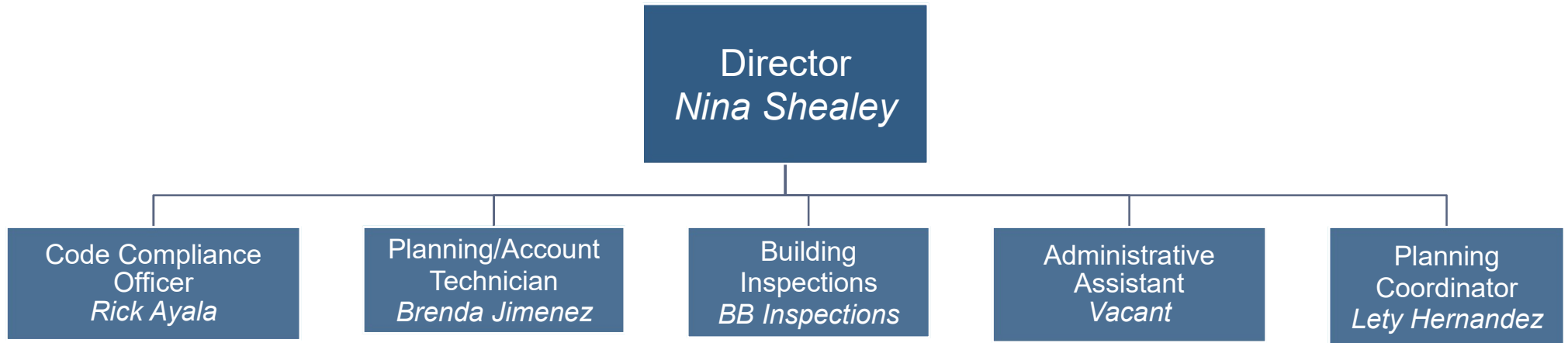
2020-2021 BUDGET WORK SESSION

JULY 23, 2020



COMMUNITY DEVELOPMENT

Presented by:
Nina Shealey
Director





PROGRAM IMPROVEMENTS

- Engineering Liaison Services - \$75,000
 - Lower Broadway Redevelopment Project
 - Serve to ensure the City of Alamo Heights are address during engineering and construction document creation
- Commercial Corridor Master Plan - \$25,000
 - Build off of Broadway redesign
 - Infill/Redevelopment Program
 - Targeted industries

FY20-21 BUDGET — COMMUNITY DEVELOPMENT



	Actual FY19	Adopted FY20	Projected FY	Proposed FY20
Personnel Services	\$330,170	\$432,638	\$407,941	\$466,454
Commodities	\$14,497	\$13,000	\$9,393	\$13,480
Contractual Services	\$24,701	\$119,000	\$67,883	\$125,950
Capital Outlay	\$0	\$0	\$0	\$0
Total Expenditures:	\$369,369	\$564,638	\$485,218	\$605,884
Percentage increase:				7.3%



PERSONNEL IMPROVEMENTS

- Community Dev. Dir to Asst. City Manager - \$15,000
- 2% COLA - \$5,000
- Other associated personnel cost increases
 - Social Security - \$1,000
 - TMRS - \$2,500
 - Insurance - \$8,000
 - Training - \$3,000 (carried over from budget due to pandemic)

BUDGET IMPACT



		Total Budget
Adopted FY20		\$581,092
Proposed FY21		\$605,884
<i>Improvements:</i>	<i>Engineer Liaison Svcs</i>	<i>\$75,000*</i>
	<i>Commercial Corridor</i>	<i>\$25,000*</i>
Pre-Improvement Budget:		\$505,884

* One-time, non-recurring expense